Designing for Medicine

The 5 Principles of Successful Healthcare Innovation



Principles

- 1 **Identify** the problem before the solution.
- 2 Cultivate clinician designers.
- 3 Encourage transparency.
- 4 Forgive failure it's necessary for success.
- 5 Measure your solution to iterate.



- Prepare to make long-term investments effectively identifying problems requires a willingness to invest in design research that may not always yield a solution.
- Use research tools that reinforce a grassroots approach, such as focus groups and interviews with clinicians and patients.
- Identify clinical partners who understand existing problems to advise on the future design and implementation of solutions.
- Invite key stakeholders into the design process, including patients, clinicians, and administrators.



- Infusing innovation *into* healthcare requires infusing innovation *with* healthcare first.
- Carve out time for elective education around basic healthcare design, innovation, and business concepts for clinical students and professionals.
- Incentivize motivated clinicians to spend a portion of their time immersed in innovative product design and development.
- Hire clinicians to lead and consult in hospital innovation centers – as "clinical interpreters," they can translate the intricacies of the clinical world for designers and vice versa.



- Innovation projects are often uncertain and in constant flux – transparency ensures all the collaborators on a project are on the same page and builds a culture of trust.
- Collaborate with key stakeholders and team members to define goals and expectations for a minimum viable product.
- A "minimum viable product" is only viable if designers and developers feel it is feasible and providers feel comfortable using it or introducing it to patients.
- Provide frequent updates and ask for stakeholder feedback as a project progresses.



- Collaborate with peers from the clinical and innovation worlds to define an acceptable margin of error for each project.
- Redefine "failure" that falls within this margin of error as a stepping stone to success.
- Carefully select environments that allow for the piloting of an innovation with minimal risk to patients and providers.
- The most sustainable innovations are those that have the highest positive impact on experiences with the least disruption to existing workflows and activities – these also tend to be the least risky to pilot.



- Champion evidence-based healthcare design and innovation projects.
- Devise measurement plans for a project while defining its scope.
- Be unafraid to deviate from the gold standard and craft initial studies that are more poised to understand how a solution is received, its challenges, and its initial impact.
- Utilize metrics that have been validated in similar or comparable scenarios.
- Use initial studies to guide future iterations of a solution, not judge its success.



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Pavitra Krishnamani Clinical Fellow, Healthcare Innovation